FAIRFIELD INTERMEDIATE SCHOOL - Becoming a Trustee

The Board

Sec. 75 Boards to control management of schools
(1) A school's board must perform its function and exercise its powers in such a way as to ensure that every student at the school is Able to attain his or her highest possible standard in educational achievement.

(2) Except to the extent that any enactment or the general law of New Zealand provides otherwise, a school's board has complete discretion to control management of the school as it thinks fit.



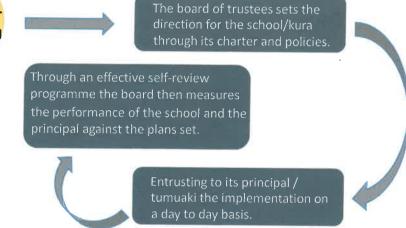
Sec. 76 Principals (1) A school's principal is
the board's chief executive in
relation to the school's control and
management.

(2) Except to the extent that any enactment or the general law of New Zealand provides otherwise, the principal -

(a) Shall comply with the board's general policy directions;

(b) Subject to paragraph (a) of this subsection, has complete discretion to manage as the principal thinks fit, the school school's day-to-day administration.

The School



Governance determines: the what – designing the future the ends – the outcomes to be achieved policies – statements of what is expected

Management determines:
the how – designing how to get there
the means – strategies to achieve the ends
procedures – steps to meet expectations

Governance and Management One Vision, Different Roles!

Trustee Code of behaviour

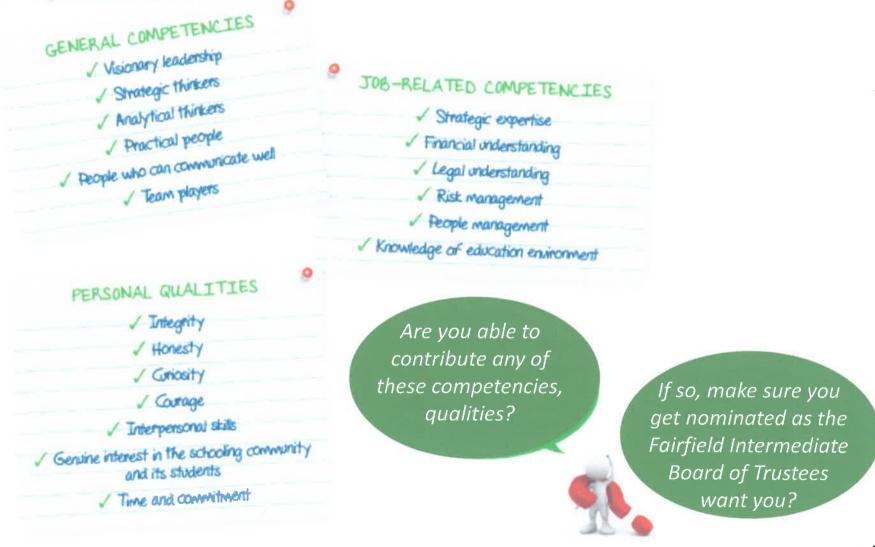


The board is committed to ethical conduct in all areas of its responsibilities and authority. Trustees shall:

- 1. Maintain and understand the values and goals of the school
- 2. Protect the special character of the school
- 3. Ensure the needs of all students and their achievement is paramount
- 4. Treat student achievement information and data with integrity and confidentiality
- 5. Be loyal to the school and its mission
- 6. Publicly represent the school in a positive manner
- 7. Respect the integrity of the principal and staff
- 8. Observe the confidentiality of non-public information acquired in their role as a trustee and not disclose to any other persons such information that might be harmful to the school
- Be diligent and attend board meetings prepared for full and appropriate participation in decision making
- 10. Ensure that individual trustees do not act independently of the board's decisions
- 11. Speak with one voice through its adopted policies and ensure that any disagreements with the board's stance are resolved within the board
- 12. Avoid any conflicts of interest with respect to their fiduciary responsibility
- 13. Recognise the lack of authority in any individual trustee or committee/working party of the board in any interaction with the principal or staff
- 14. Recognise that only the chair (working within the board's agreed chair role description or delegation) or a delegate working under written delegation, can speak for the board
- 15. Continually self-monitor their individual performance as trustees against policies and any other current board evaluation tools
- 16. Be available to undertake appropriate professional development



Trustee Qualities:



National Administration Guidelines:

NAG 1: The National Curriculum

Developing and implementing teaching programmes

Assessment practices

NAG 2: Strategic Plan

Self Review

Reporting to students and their parents

NAG 2A: Using assessment information for reporting purposes

NAG 3: Employment and Personnel

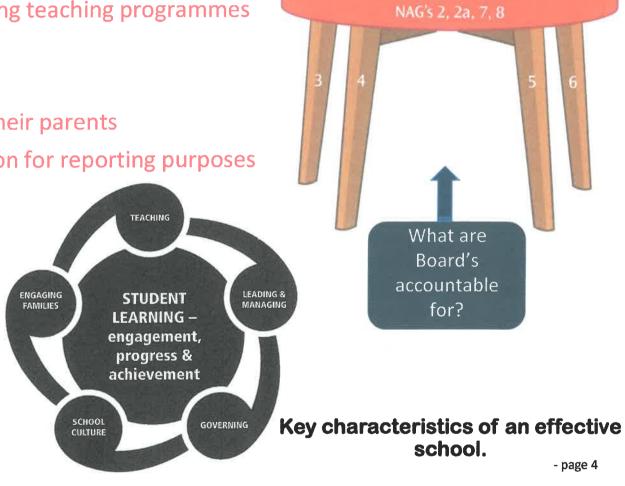
NAG 4: Finance and Property

NAG 5: Health and Safety

NAG 6: Legislation

NAG 7: School Charter

NAG 8: Analysis of Variance



NAG 1 Student Achievement



ROLES & RESPONSIBILITIES





Education Act 1989 Section 75:

- (1) A school's board must perform its functions and exercise its powers in such a way as to ensure that every student is able to attain his or her highest possible standard in education achievement.
- (2) A school's board has complete discretion to control the management of the school as it thinks fit.

Education Act 1989 Section 76:

Principal is board's chief executive in relation to the school's control and management. The principal shall comply with the board's general policy directions; and has discretion to manage as the principal thinks fit the school's day to day administration

- Primarily concerned with ends or outcomes.
- Scrutinises student achievement progress and achievement information / data.
- Consultation and communication with the school's stakeholders.
- Establishes a vision for the school's future.
- Performance expectations focused on the school as a whole; annual self-review cycle.
- Develops the school's policy framework.
- Makes high level resourcing decisions.
- Monitors and manages the Principal through the Principal's Job Description/s, Performance Agreement, Annual Appraisal, and CEO roles and responsibilities; requests and receives information.
- Is ultimately responsible for all aspects of the school's operations, including legal matters.

- While also concerned with ends or outcomes, primarily concerned with the operational means.
- Implements an annual self-review programme.
- Makes the vision a reality.
- Implements school policy and procedures.
- Monitors, reviews the work of other staff; establishes expectations.
- Day-to-day management and leadership of the school's operations including personnel, curriculum, property, finance, health & safety, school reviews, and legal matters.
- Has annually delegated authorities from the Board for specific operational matters.
- Is accountable to the Board and reports at board meetings on student achievement, and aspects of the operations of the school. Provides information to the board at the request of the board, and carries out actions as directed by the board.

